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UBISOFT ANNOUNCES THE CREATION OF
1000 JOBS IN MONTREAL

“We expect to double in size and solidify Montreal’s position
as a world-leading interactive entertainment centre.”
— Martin Tremblay, Ubisoft CEO in Montreal

Montreal, February 1st, 2005 – Ubisoft, a world-leading interactive game title
developer, is pleased to announce it has chosen Montreal for the next phase of
its international development. Ubisoft plans to create 1000 new jobs in its
Montreal division, which is internationally reputed for innovation and creativity.

“The interactive games industry is growing rapidly and we expect it to double
within seven years,” said Yves Guillemot, Ubisoft’s CEO and co-founder. “Ubisoft
is home to the second-largest creative team in the industry and it has a world-
leading studio in Montreal. These are two critical elements for the future,
especially considering that the next generation of game consoles will offer
unparalleled potential in terms of content and technology.

“This investment strengthens Ubisoft’s leadership in the industry and allows it to
develop the blockbuster games of the next five years. This maximizes the unique
potential of the Montreal studio, which has already developed some of the most
successful interactive games in the world, including Tom Clancy’s Splinter Cell,
Tom Clancy’s Rainbow Six, and Prince of Persia.”

Mr. Jean Charest, Quebec Premier, Mr. Michel Audet, Quebec’s Minister of
Economic and Regional Development and Research, and Honourable Jacques
Saada, Minister of the Economic Development Agency of Canada and Minister
responsible for the Francophonie, were present at the announcement.

As part of this North American expansion, Ubisoft’s investment could total $700
million CAD over five years. The company will also benefit from significant
support from the Government of Quebec and the Government of Canada (see
Annex 1).

Martin Tremblay, Ubisoft Montreal’s CEO since 2000, believes that this project
could lead to the creation of 1,000 jobs in his studio.

“We’ve grown by 50 per cent in the last 14 months alone, we already have over
1,000 members in our team, and I expect we’ll double that number by 2010,” Mr.
Tremblay said. “Montreal was competing with cities in Asia, the US and Western
Canada for this investment.”
“Government support, especially in the form of reimbursable tax credits from the province for the production of multimedia projects, were important factors,” Mr. Tremblay added, “and I must say that the talent and resources here in Montreal were deciding factors in Ubisoft’s decision.”

Montreal’s Ubisoft Divertissements inc. was launched as a development studio in 1997, expecting to create 800 jobs in five to 10 years. Ubisoft currently employs over 1000 staff in the Montreal headquarters.

“Our Montreal studio stands out because of the creativity of our team and the sophisticated products we deliver,” said Mr. Guillemot. “Our talented and expert creative team is known to millions of interactive game players around the world, players who recognize how products are developed here in Montreal. Government support expected between 2005-2010 was a key factor in our choice of Montreal for our next phase of development. “

Games recently developed in Ubisoft’s Montreal studios include Tom Clancy’s Splinter Cell® Chaos Theory (the next edition will be launched this March following the success of the first two Splinter Cell titles that have sold over 9.6 million copies world-wide), Prince of Persia® Warrior Within (which sold 1.8 million copies in the first two weeks of its release in December 2004 to double its predecessor), as well as Myst® IV Revelation (the fourth edition of one of the most successful video game titles in history).

**About Ubisoft:**
Ubisoft is a leading producer, publisher and distributor of interactive entertainment products worldwide. It is the fastest growing company in the videogame industry and has grown considerably through its strong and diversified line-up of products and partnerships. Ubisoft has offices in 21 countries and sales in more than 50 countries around the globe. It is committed to delivering high-quality, cutting-edge videogame titles to consumers. Ubisoft generated revenue of € 508 million for the 2003-2004 fiscal year, an increase of 22.5% over the previous fiscal year at constant exchange rates. To learn more, please visit www.ubisofgroup.com.

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**Source:** Ubisoft

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Relative to 2005-2010 expansion projects

**Government of Quebec**

- **Ministère des Finances**
  Reimbursable tax credits for multimedia productions at the current rate, 37.5%.

- **Emploi-Québec**
  As part of Ubisoft’s accelerated job creation plan, Emploi-Québec is offering $6.3 million in financial assistance for the first three years of the expansion program. This amount is the Emploi-Québec maximum and this plan falls under measures stipulated in the Fonds de développement du marché du travail (Workforce development fund).

- **Ministère de l’éducation**
  The Ministère de l’Éducation will invest $5.3 million over five years to create a specialized training centre for interactive entertainment.

- **Ministère du Développement économique et régional et Recherche / Investissement Québec**
  As part of the strategic investment support program (Programme d’appui stratégique à l’investissement - PASI), Investissement Québec will invest $6 million over three years as part of Ubisoft’s expansion program.

**Government of Canada**

- **Economic Development Canada for Quebec**
  A refundable $5 million contribution over three years to acquire new technological equipment.

**Government of Quebec**

- Financial compensation as per previous agreements with the government reached in 1997 and for a ten-year period (50%). This includes:
  - Financial help for training (maximum $4.7 million in compensation)
  - Financial support corresponding to the reduction, from 50 to 37.5 per cent, in tax credits for the production of multimedia projects and titles until July 2007 (a maximum of $29.7 million)